

SECURITY GOVERNANCE INITIATIVE Newsletter

2020 THE YEAR AHEAD



Thank you

To all our partners without whom SGI's work would not have been possible.

Special thanks to
the Government of Ghana and the United States Government
whose collaborative support have made work on the
Joint Country Action Plan (JCAP) possible.



We are also very grateful to
our donors, sponsors and consultants who
provided substantial support to specific projects and programs.



U.S. Customs and
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Minister for National Security

"In April 2016, the Security Governance Initiative (SGI) established a national level Integrated Border Management (IBM) team composed of representatives of national agencies with border security responsibilities.

Through the SGI, a charter for the IBM was developed. A series of interagency workshops on border management, border legislation and international study tours to understand among others, the layered security approach and One Stop Border Operations (OSBP) were also undertaken between 2017 - 2018. The present Memorandum of Agreement is a product of those engagements.

This MOA builds on the tools and authorities provided by the respective establishment laws and policies of the various Ghanaian agencies with border security responsibilities.

For many years, the absence of an enabling Agreement on IBM and related Standard Operating Procedures (SOPs) between the multiple border agencies have rendered interagency cooperation, joint operations, intelligence-sharing challenging. The object of the present MOA is to advance IBM operations, adopt new border architecture, improve command presence and facilitate the adoption of SOPs which would enable the agencies charged with land, air and sea border management in Ghana to operate more effectively."

An excerpt from Hon. Kan-Dapaah's remarks on the occasion of the signing of the Memorandum of Agreement (MOA) by Security Agencies

The MOA comes at a time when there are calls locally and internationally for stronger management of land, sea and air borders due to the unprecedented levels of transnational crime and regional terrorism. At the same time, however, there is an urgent need to speed-up trade and commerce at our international borders; a long recognized pillar of our national border strategy.

Agencies with complementary border security responsibilities, need a common frame of reference. This Agreement happily provides that common reference for interagency action.

The present MOA has a variety of architects worth-noting, key among them, the National Security Coordinator, the Director, Bureau of National Investigations, the Commissioner, Ghana Revenue Authority - Customs Division, the Comptroller-General, Ghana Immigration Service, the SGI Coordinators, the SGI Focal Leads and the National Border Security Technical Working Group. The Government of Ghana is appreciative of the efforts of the United States Government on this significant undertaking.

It is my hope that the agencies applying this MOA, will find in this document, enabling power, to eschew the old silo-approach, which has characterized security sector operations for years, in preference for greater multi-lateral co-operation, thank you.

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SGI National Secretariat

The SGI Ghana Secretariat was established in December 2017 to facilitate effective coordination, management and implementation of the Joint Country Action Plan for the Government of Ghana. The Secretariat develops national security strategies, provides technical expertise, undertakes capacity-building, engages in policy-relevant research and dialogue on security governance. The Secretariat in partnership with the US Embassy hosts the largest stakeholder dialogue on security sector reforms in Ghana.



COORDINATORS

SGI National Coordinator
Osei Bonsu Dickson, Esq

FOCAL LEADS

National Maritime Lead
Capt. (Rtd.) Emmanuel Ankamah

National Border Lead
Dep. Commissioner Alhaji Iddrisu Seidu
Asst. Commissioner Fred Amankwa

National Cyber Lead
Dr. Albert Antwi-Boasiako

National Justice Lead
Prof. Kwadwo Appiagye-Atua

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Justice Lead
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CEMLAWS, Africa
GOGMI

SGI CO-CHAIR

Joshua Kyeremeh
National Security Coordinator

SGI CO-CHAIR

Amb. Stephanie Sullivan
US Ambassador

NATIONAL TECHNICAL WORKING GROUP

National Border Technical Working Group
National Cyber Security Technical Working Group
National Maritime Technical Working Group
SGI Legal Technical Working Group

SGI NATIONAL SECRETARIAT STAFF

Josephine Adwoa Ashia
Ato Gyesei Quansah
Nana Yaw Adwinsa Ankobiah
Elliot Yaw Acquah
Godwin Gbevu





2020 Programs

- National Cyber Security Strategy
- National Integrated Maritime Strategy
- National Border Security Strategy
- National Security Law and Policy
- Security Sector Governance (Module II)

About the Institute

The NSI is a National Security training institution conceived under SGI and dedicated to the education of national security leaders and related professionals.

Strengthening knowledge and skills of national security personnel on the new national cyber, maritime and border security strategies is vital to both the success of those strategies as well as the future management of national security.

The present capacity of the security agencies to provide themselves with institutionalised and modern training requires strengthening. The strategic objective of the NSI is that Ghana's cyber, maritime and border security and management agencies establish the institutional capacity to provide first class training to meet all their practical needs with support from the NSI working in partnership with likeminded local and international organisations.



The Year Ahead: We're working on a new Cyber Security Law - Ursula

Minister of Communications, Mrs Ursula Owusu-Ekuful has announced that the Government of Ghana is working on a cyber security law.

According to her, an assessment conducted by the World Bank and the Global Cyber Security Capacity Centre of the Oxford University on Ghana's cyber security maturity level have shown that "we have a long way to go.

"Addressing the Meet the Press series in Accra on Thursday morning when the Communication Ministry took its turn, the Minister said the digitization efforts and the introduction of a number of e-services in Ghana have exposed the country and people to possible cyber attacks and vulnerabilities.

To help counter these potential threats certain deliberate measures have been instituted by the Ministry including the establishment of the National Cyber Security Centre to coordinate cyber security activities both in government and the private sector, the Minister said.

"Mr Owusu-Ekuful said the centre is responsible for national cyber security

awareness creation and cyber security incident coordination.

She said in view of the escalating cyber-attacks targeting the financial sector, the Bank of Ghana working in collaboration with the Ministry of Communications and the Association of Bankers launched a Cyber and Information Security Directive for the Financial Industry to support cyber risk management in the financial sector.

In addition to that, she said government has acceded to two important treaties on cyber security - The African Union Convention on Cyber Security and Personal Data Protection (Malabo Convention) and The Convention on Cybercrime (Budapest Convention).

These two international treaties are expected to enhance Ghana's cooperation with other countries at the policy, technical and operational levels in dealing with cybercrime and cyber security challenges. Adding, she said the ministry was currently reviewing the National Cyber Security Policy and Strategy for Cabinet's consideration and adoption early next year.

"As indicated in the 2019 Budget, the government will set up a National Cyber Security Authority (NCSA) to oversee Ghana's cyber security especially the protection of Critical National Information Infrastructures (CNIIs) in line with global trends and best practices. A Cyber Security Law is in the offing.

"She said in view cyber security breaches suffered by some MDAs including the Data Protection Commission (DPC), the Tema Oil Refinery (TOR) and the Ministry of Finance, the Cyber Security Secretariat developed advisories to help MDAs improve their cyber security environment.

NITA is currently working with the World Bank to deploy a secured network across government institutions and this is expected to help improve the general cyber security situation in the public sector.

The Year Ahead: Looking into Cyber, Border and Maritime Security in 2020



Dr. Kwabena K. Adusei and Stephanie Vroom

International relations has entered a period of considerable uncertainty in 2020.

Nevertheless, several organizing principles can help policymakers in Ghana and around the world to focus their attention and reframe their responses.

One of those organizing principles is regional hotspots around the world. The situation in East Asia, requires for example deft diplomacy and subject-matter expertise to defuse a potentially explosive situation, while a rising China asserts its national interests in the region, especially in the resource-rich and transit-heavy South China Sea. In the Middle East, West and North Africa, Salafi-jihadist insurgents continue to challenge weak and unrepresentative governments from Syria to Libya and Yemen to Afghanistan.

In Eastern Europe, Russian influence cannot be discounted. So the question is, as policymakers confront an increasingly complex world, how would these complex mix of situations impact security governance in say Africa - especially in the area of cyber, maritime and border security which is of interest to Ghana? The answer is not very clear-cut.

1. CYBER SECURITY - In the area of cyber security, the year 2020 could be the most impactful year for many states, and the evidence is compelling: As we look back at 2019, I don't recall a calendar year in which the topic of cybersecurity was so prominent, and there's no sign that this trend will decline anytime soon. That said, even if cybersecurity as a topic continues to

gain serious traction in the business world, it won't automatically make us any more secure. Security awareness is on the rise, but that doesn't mean we should breathe a sigh of relief now or anytime in the next few years.

Unfortunately, each new year brings new threats, risks and incidents for the enterprise, and 2020 will be no different. As we look ahead to 2020 cybersecurity trends and beyond, it's a good time to shed light on other issues that may keep us up in the new year and what we intend doing in preparation.

2. BORDER SECURITY - Better security cooperation is required to grapple with insecurity challenges in the central Sahel and Lake Chad Basin. Crises which are forcing many living in the affected border areas to live in dire humanitarian conditions.

3. MARITIME SECURITY - Switching attention to maritime threats in the Gulf of Guinea, the challenges of coordinated regional response to rising maritime insecurity supports the case for more closer cooperation and responds to safe guard West Africa's 'blue economy' in the medium to long-term.

The Center for Strategic and Defence Studies, Africa supports the Security Governance Initiative through expert advice to GOG cyber, border and maritime interagency teams and related areas of CSDS Africa's focal expertise.

The Year 2019 in Retrospect: Comments from the Coordinators



Dear SGI Colleagues,

Congratulations on another successful year of collaboration in security sector governance! Since joining the SGI team in September 2019, I have been impressed by the motivation and professionalism of the numerous partners that make SGI work. Thanks to the hard work of the Focus Area Leads, along with the faithful support of me co-Coordinator Osei Bonsu Dickson and my talented predecessor Gordon Steenbergen, SGI has maintained its remarkable momentum in 2019.

I often hear comments about bilateral initiatives being a “two-way street,” and I’d

like to share just one example of what the U.S. is learning from Ghana through SGI: it’s all about stakeholders.

Having worked in the U.S. inter-agency space for over a decade, I know how difficult it is to bring disparate organizations together toward a common goal. Between jargon, organizational cultures, resourcing, and different ways of doing business, there are countless hurdles to overcome. But it is a worthy endeavor, because the whole point of interagency cooperation is to converge a wide array of stakeholders and their respective expertise toward the shared goal of national security.

In Ghana, stakeholder engagements are a regular occurrence. This year alone, the SGI team conducted no less than 15 sessions bringing together the agencies with direct interests in Ghana’s national security. As a result, each Focus Area now has a draft security strategy that effectively synthesizes the concerns and capabilities of the actors who will ultimately implement them.

The U.S. is following suit. On our side alone, SGI comprises 11 different agencies and departments. Mapping out future support for SGI in Ghana requires convening and aligning these various perspectives, and we have already worked to emulate Ghana’s approach to stakeholder engagement in our work at the U.S. Embassy. Thank you for your stellar example.

It is truly an honor to be part of this team, and I’m excited to see the forthcoming strategies put to action in 2020. Thank you all for your commitment to SGI and to security, both for Ghana and the United States.

Molly Schaefer, SGI Coordinator
US Embassy, Accra

SGI Awareness Month 2019

Ghana Hosts its 1st National Border Management Week

The SGI Secretariat successfully launched the first Security Governance Initiative Awareness Month in Accra. The purpose of the 2019 Awareness Month was to deepen stakeholder knowledge and awareness of the three SGI focal areas.

The Secretariat launched a week-long campaign to advance understanding of fusion centers and the concept of land, air and sea borders, under the Security Governance Initiative (SGI) Program.

The campaign which was launched on 22 November 2019, under the theme "Embedding the Multi-Agency Approach into Air, Land and Sea border management, was organized by the Center for Strategic Defense and Studies (CSDS), in collaboration with the National Communication Authority, CSDS Africa, Tarzan Enterprises Limited and Delink Services, the security agencies and relevant government agencies, with participation from

representatives of academia, civil society and the media. The week-long event ended with an awards ceremony, to acknowledge the achievements of institutions and individuals who contributed towards the success of SGI in Ghana.



FR: Mr. Ziad Hamoui, President, Borderless Alliance Ghana, ASP Mrs. Emelia Pomaah Kwakye, Dep. Commissioner Alhaji Iddrisu Seidu, Mr. Opere Duncan, Deputy NSCS Keynote Speaker, Lawyer Osei Bonsu Dickson, Chief Legal Advisor, NSCS and SGI National Coordinator, and Ag. Dep. Commissioner Preventive Mr. Yakubu Seidu

SGI Awards 2019: Institutions, Individuals Honoured for their Contributions to SGI Success

By Jemima Esinam Kuatsinu

The Acting Deputy Comptroller-General of the Ghana Immigration Service (GIS), Mr. Laud Kwasi Ofori Affrifah and Deputy Commissioner of Customs, Alhaji Iddrisu Seidu were on Wednesday, November 27, 2019 honoured together with some institutions for their contributions towards the success of the Security Governance Initiative (SGI).

According to Mr. Kelvin Gaisie, International Project Coordinator for CSDS Africa, in terms of programming, SGI Ghana was up to date the most successful partner of all the SGI partner states, which includes, Tunisia, Niger, Nigeria, Kenya, Mali and Burkina Faso. Mr Gaisie said the fact was confirmed by the 2019 Dexis Monitoring and Evaluation Report released by the United States State Department in early November. Speaking to reporters, he attributed Ghana's success to effective program leadership by the SGI Secretariat, stronger political commitment and strong national ownership.

Mr Affrifah received the SGI-SVANI prize of Border Security Personality of the Year for his contribution towards border security in the country, while Deputy Commissioner of

Customs Alhaji Seidu and Capt. (Rtd) Emmanuel Kofi Ankamah received a joint award for Focal Lead of the Year 2019.

The Kofi Annan International Peacekeeping Training Centre (KAIPTC), National Communication Authority (NCA) and Ghana Maritime Authority (GMA) received the SGI-Delinks Prize for Security Training Institution, SGI Capacity Builder and the SGI Prize for Maritime Capacity Builder of the Year for West Africa respectively.

Multi TV's Gifty Andoh Appiah and Metro TV's Frank Worlanyo Nyonator both received the SGI-CSDS Africa prize for Border Reporter of the Year and Joint Country Action Plan (JCAP) Reporter of the Year. The National President of Borderless Alliance, Mr. Ziad Hamoui was presented with the SGI-GRA prize International Border Advocate of the Year, while Sydney Opoku Appiah and Elliot Yaw Acquah staff of SGI received certificates of honour for their commitment and dedication to the SGI program.

The SGI-Tarzan Security Law Book Prize of the Year also went to Principles of Security Law.

Speaking at the ceremony in Accra on Wednesday, both Lt. Col. Ababio Serebour (Rtd) Chief Director, Ministry of National Security and Osei Bonsu Dickson the SGI National Coordinator, expressed the view that, a nation that did not honor its heroes was not worth dying for. As such, it was necessary to appreciate the efforts of those who had contributed to the day-to-day success of SGI Ghana, including terrorism.



Mr. Adams Duwiejuah receiving an Award from Lt. Col. Ababio Serebour Rtd., Chief Director, Ministry of National Security



Gordon Steenberger, SGI Coordinator (USG), Mr. Joshua Kyeremeh, NSCS Coordinator, Amb. Stephanie Sullivan, U.S. Ambassador to Ghana, Amb. (Rtd.) Michael R. Arietti, SGI Head of Delegation, and Osei Bonsu Dickson, Chief Legal Advisor, NSCS and SGI National Coordinator

5th SGI Steering Committee Meeting

The Security Governance Initiative in Ghana held its 5th Steering Committee Meeting on May 9, 2019 at the West Africa Regional Training Center (RTC) in Accra. The meeting included participants from Senior Government of Ghana (GoG) officials, technical representatives from each of the focus areas, and members of NGOs and civil society organizations. During the focus area presentations, presenters highlighted multiple successes since the last meeting in September 2018 in all three focus areas and the administration of justice cross cutting theme.

This included several milestones since the last reporting period, including completion of a draft of the National Integrated Maritime Strategy (NIMS), and the start of the piloting phase in the Volta Region of the Case of Tracking System project.

An excerpt from Ambassador Sullivan's remarks:

"Can we continue to make progress to the point where we start to see real changes on the ground?"

I firmly believe that the key to building on these successes is sustaining and, most importantly, institutionalizing the interagency relationships and muscle memory for coordination you've developed over the past three years.

We still see changes on the ground when the reforms you're implementing institutionalize cooperation on putting information to use. Strong democratic institutions embody these concepts by using timely information to act in the interests of the citizens they serve."



Ambassador Stephanie Sullivan (Co-Chair) and Mr. Joshua Kyeremeh, National Security Coordinator (Co-Chair) exchanging pleasantries



Mr. James Oppong-Boanuh IGP, and Mr. Kwaku Domfeh, Director BNI speaking on the sides of the meeting



Osei Bonsu Dickson, SGI National Coordinator moderating the 5th SGI Steering Committee Meeting at the West African Regional Center RTC. Seated at the high table are Amb. (Rtd.) Michael R. Arietti, Amb. Stephanie Sullivan, U.S. Ambassador to Ghana, Mr. Joshua Kyeremeh, NSCS Coordinator and Co-Chair SGI Ghana



3rd Row: Dr. Vladimir Antwi-Danso, L-R 2nd Row: H.L. Justice Hormetouni, Exec. Sec. Mr. Francis Torkonoo, NACOB, CEO Mrs. Benonita Bismarck, Ghana Shippers Authority, L-R 1st Row: Commissioner Issah Yakubu, CG Mr. Kwami Sakyi, Mr. Kwaku Domfeh, Director BNI, Mr. James Oppong-Boanuh IGP



Mrs. Ekua Koba and ACI Mr. Fred Amankwah, GIS and Senior Commander in the picture



L-R Capt. (Rtd.) Emmanuel Ankama, Lawyer Dominic Bakoma, Snr. State Attorney and member NBTWG, Dr. Albert Antwi Boasiako, National Cyber Security Advisor and SGI National Focal Lead, Prof. Kwadjo Appiah-Agyei Atuah, Chief of Party, Case Tracking System (CTS) and Lawyer Felix Nortey, member SGI Technical Working Group



Emmanuel Nwankwo, USG Border Focal Lead, exchange pleasantries with Kelvin Gaisie, International Project Coordinator, CSDS Africa, and Ziad Hamoui, President, Borderless Alliance Ghana



Amb. Stephanie Sullivan, U.S. Ambassador to Ghana and Osei Bonsu Dickson, Chief Legal Advisor, NSCS and SGI National Coordinator exchange pleasantries



National Security Strategy Development (NSSD), August 2019, Tunisia

National Security Strategy Development and implementation is a key element in addressing regional, sub-regional and national security challenges. It is also a central component of security sector governance, supporting effective oversight of and accountability within African security sectors.

The 2019 ACSS National Security Strategy Development (NSSD) review was a one-week program for senior African security sector professionals and experts. The multilateral program provides an opportunity for participants from 28 countries across the continent to share lessons learned, socialize best practices, and develop key skillsets in support of NSSD within their respective states.

This program aimed to: **Review the elements of NSSD and the NSSD process** Offer examples and case studies of NSSD processes in various states,

including African states, to inform Workshop discussions Facilitate the development and launching of NSSD processes in those states which did not currently have one in place, and support the improvement of NSSD processes where they already existed Assist participants in reviewing and assessing progress in the development and implementation of a national security strategy in each of the respective countries.

Ghana was represented by two of its leading subject-matter experts, Osei Bonsu Dickson, Esq Chief Legal Advisor at the National Security Council Secretariat and SGI National Coordinator and Hon. Seth Acheampong Member of Parliament and Chairman of the Parliamentary Sub-Committee on Defense and Interior.

CSDS AFRICA

Work with Leading African Experts



Strategy Development
International Legal Assistance
Strategic Communication
Capacity Building
Policy Research & Advocacy



Supporting SGI's Cyber, Maritime and Border Security Program, the Centre for Strategic and Defence Studies, Africa (CSDS Africa) is a non-profit, non-partisan think tank dedicated to improvement of security and governance transitions in stable, fragile, failed and conflict-affected states in Africa.

Maritime Security: Ghana finalizes 1st Integrated Maritime Strategy



Amb. (Rtd.) Michael R. Arietti and SGI Coordinator (USG) Gordon Steenberger pay visit to Director General GMA



Members of the National Maritime Technical Working Group in a picture with SGI Maritime Focal Lead (USG) Nick Tomb, SGI National Coordinator Osei Bonsu Dickson, and Maritime Focal Lead Capt. (Rtd.) Emmanuel Ankamah



Vice President Dr. Mahamudu Bawumia in picture with visiting US SGI Delegation at the Jubilee House



Members of the National Maritime Technical Working Group pay courtesy call at GRA Officers, Tema

Cyber Security: The Scale of the Opportunity in Sub-Saharan Africa and Ghana

Cybersecurity remains a major national risk. Institutions are under constant pressure to ensure that their information and assets are protected and that the security measures they have in place can handle any potential cyberattacks. SGI Cyber Security Workshops in 2020 will be aimed at bringing together those in the security sector to share knowledge and ideas and identify possible collaborations

Cyber Jobs and the Future - Looking Ahead

There is strong demand for digital skills in Sub-Saharan Africa and Ghana. This is driven both by latent economic growth as well as the digitization and automation of agriculture, manufacturing, and services. Management consulting firm L.E.K. undertook an extensive modeling exercise that provided a broad sizing for digital skills demand and market opportunity in Sub-Saharan Africa and a granular, detailed sizing for digital skills in Ghana. These are the key findings:

- There will be 230 million “digital jobs” in Sub-Saharan Africa by 2030. This will translate to nearly 650 million training opportunities by 2030, including required retraining.
12 The drivers of demand for digital skills vary across sectors and in the formal and informal economy. Digital technology allows farmers to get better information, including from the government, which can improve agricultural productivity. They also need digital skills to access insurance, savings programs, and credit to buy farm tools. Demand for digital skills also is likely to increase in industrial sectors because technology can help mitigate the dangers of physical jobs, and tools such as online videos and text messaging can support training and

communication on the job. The services industry has the highest anticipated levels of digital skills requirements.

- Ghana alone will offer 9 million digital jobs and nearly \$4 billion in revenue potential through 2030. Numerous sources are confident there is “substantial scope”¹³ for the information and communication technology sector to grow amid continued demand for digital skills in the labor force. Nine million jobs requiring digital skills in 2030 will translate to nearly 20 million training opportunities through 2030. That will mean business-to-consumer opportunities for about 700,000 people who need digital skills through 2030 and \$320 million in revenue. Ghana could have business-to-business and business-to-government opportunities that reach about 18 million people who require digital skills through 2030 and nearly \$3.5 billion in revenue.
- The market for digital skills across Sub-Saharan Africa and Ghana over the coming decade is significant. While transformation will come more quickly to the formal economy, the informal economy is also rapidly influenced by technology and citizens will feel the impact across agriculture, industry, and services.
- Private sector training providers whether universities, skills providers, boot-camps, or business-to-business curriculum providers have the chance to develop offerings that tap into the growing demand for digital skills. There is a large market opportunity for business-to-business models, particularly focused on basic skills. Investors and operators in Sub-Saharan Africa and Ghana also have a compelling reason to embrace business-to-consumer digital skills, focused mainly on intermediate and advanced skills.

Cyber Security: Ghana Cyber Security Program gains traction



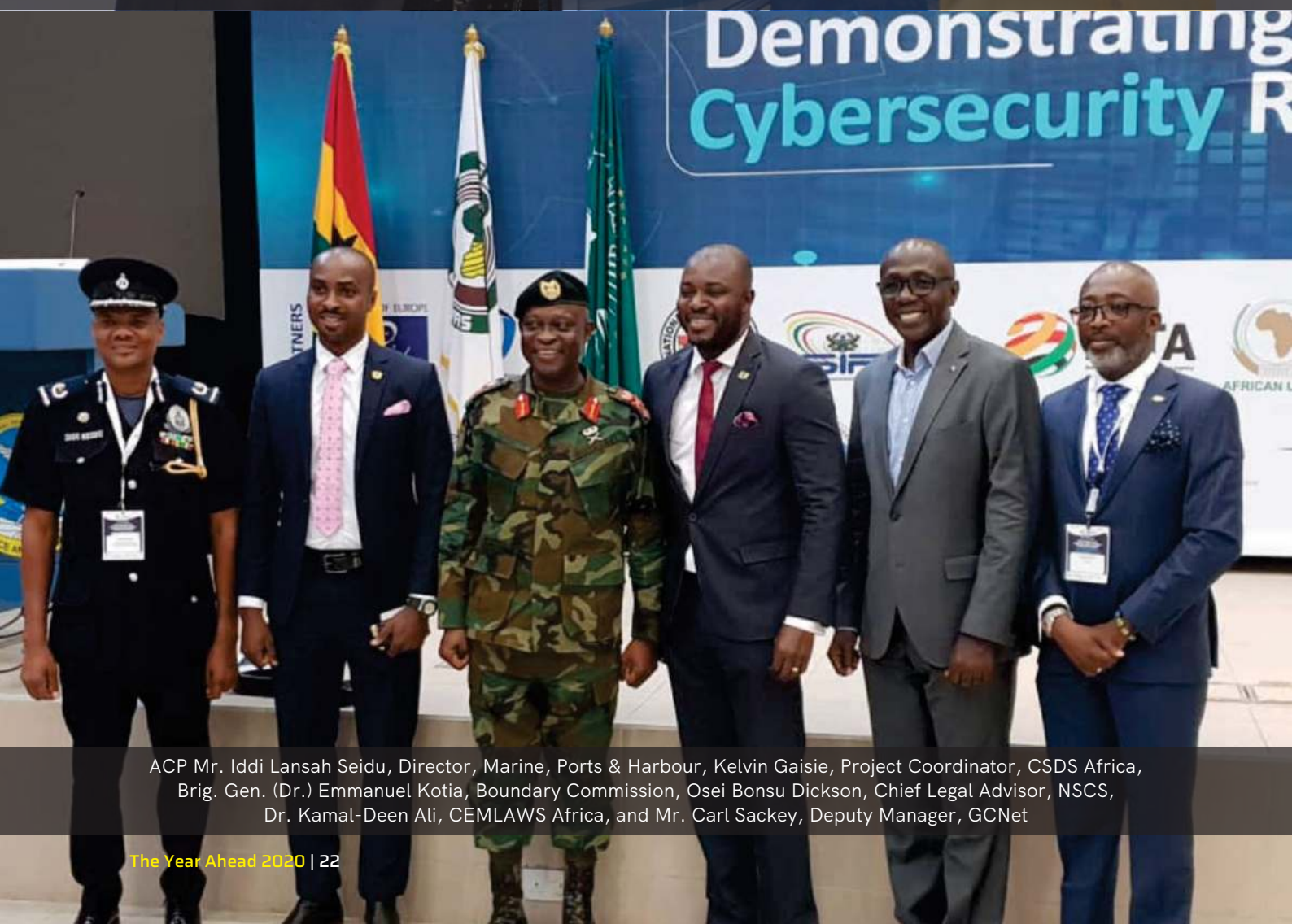
Hon. Mrs. Ursula Owusu-Ekuful MP. and Minister for Communications and a group of Officers at Cyber event



Hon. Mrs. Ursula Owusu-Ekuful MP. and Minister for Communications with the Cyber Team



Dr. Albert Antwi-Bosiako National Cyber Security Advisor speaking at a Cyber function



ACP Mr. Iddi Lansah Seidu, Director, Marine, Ports & Harbour, Kelvin Gaisie, Project Coordinator, CSDS Africa, Brig. Gen. (Dr.) Emmanuel Kotia, Boundary Commission, Osei Bonsu Dickson, Chief Legal Advisor, NSCS, Dr. Kamal-Deen Ali, CEMLAWS Africa, and Mr. Carl Sackey, Deputy Manager, GCNet

2019 Annual Report: Highlights

Our Impact

BORDER MANAGEMENT

- **National Border Security Strategy (NBSS) Drafted, Validated and pending Cabinet Assent**

The purpose of the NBSS is to provide a strategic policy framework for agencies to coordinate Air, Land and Sea (ALS) border security activities at all Points of Entry (POEs), at regional and national levels.

- **Public Affairs and Community Engagement (PACE) Blueprint Initiated**

PACE Blueprint for National Border Security Committee (NABSEC) has been validated and finalized for pilot implementation at Aflao and Elubo borders.

- **National Border Fusion Center (NBFC) Established, Staffed and pending Launch**

The purpose of the NBFC is to unify and

improve border threat reports, improve intelligence analysis, enhance oversight and promote better inter-agency collaboration in securing Ghana's borders in line with the JCAP stipulation for a coordinating body for all border activities, under the auspices of the National Security Council Secretariat (NSCS).

- **National Border Management Week (NBMW) Launched**

In November 2019, SGI Ghana launched the NBMW, the first of its kind to raise awareness about the holistic approach encompassing the concept of Air, Land and Sea (ALS) borders and also to create awareness about the NBFC. The maiden edition highlighted Standard Operating Procedures (SOPs) for Integrated Border Management (IBM), collaborative approach to border security and management, legitimate cross-border trade and travels, transnational threats, economic and national interests through strategic

partnerships. The Memorandum of Understanding (MoU) on Integrated Border Management signed by GoG security agencies also addressed among others, border challenges and facilitated the smooth movement of goods and services.

- **Interagency Cooperation Enhanced**

Since March 2019, SGI has been working at improving interagency cooperation and engaging in strategic communication with key stakeholders.

- **Security Sector Officials Trained**

32 senior security sector officials have been trained with the aim of building capacity and a study tour also accomplished with the purpose of beefing up capabilities and developing expertise under an enhanced border management strategy.

- **National Border Architecture Activated and Strengthened**

The mechanisms for the border architecture were initiated and command presence improved, with strategy for the country to have a blue print to secure its borders. National Security improved over the period and the country is relatively safe.

- **National Security Institute (NSI) Established to Build Capacity in Advanced Security Training**

The SGI Secretariat established the NSI with the aim of building capacity in the security sector with primary focus on programs applicable to Cyber, Maritime and Border matters.

MARITIME SECURITY

- **National Integrated Maritime Strategy (NIMS) Drafted, Validated and pending Cabinet Assent**

Under the coordination of the SGI

Secretariat, the National Maritime Technical Working Group (NMTWG) developed the draft National Integrated Maritime Strategy (NIMS) document.

CYBER SECURITY

- **National Cyber Security Strategy and Policy Reviewed**

SGI assisted the National Cyber Security Secretariat (NCSS) and the National Cyber Technical Working Group (NCTWG) in the review and revision of the current National Cyber Security Strategy and Policy of the Government of Ghana and draft version of same presented in October 2019 for stakeholder validation.

Northern regions, with a complete rollout across the country expected in July 2019. As an implementing partner, SGI Ghana supported the development of the CTS and a secure server has been installed at the Bureau of National Communications (BNC) for same.

The purpose of the CTS is to support key stakeholders in the justice delivery system to collect, collate and harmonize statistical data for effective justice delivery. The project has a special focus on crimes related to corruption, border security, maritime security and cybercrime, aimed at improving transparency and accountability.

ADMINISTRATION OF JUSTICE (AOJ)

- **Case Tracking System (CTS) Instituted and Piloted**

The CTS has been validated and in its final piloting phase, which is currently being piloted with real data in the Volta region. It will be rolled out across four (4) regions - Volta, Greater Accra, Ashanti and

CONSTRAINTS AND EXPECTATIONS

- Independent Budget
- Logistical Constraints
- Monitoring & Evaluation
- Capacity Development
- Regional Partnerships



Security Governance
Initiative

AWARENESS MONTH

National Maritime Week

June 8-15, 2020



Border Management: Advancing Border Security trade facilitation and Regional Integration



Mr. Kwaku Domfeh, Dir. BNI, Mr. Joshua Kyeremeh, National Security Coordinator, Hon. Bryan Achempong (MP), Minister of State Rep for National Security, Amb. Stephanie Sullivan, U.S. Ambassador to Ghana, Rt. Hon. Prof. Mike Ocquaye, Speaker of Parliament, Mr. Isaac Crentsil, Dir. General GRA, Mr. Kwami Sakyi, CG/GIS, Rear Admiral Seth Amoama, Chief of Naval Staff, Mr. Francis Torkonoo, Exec. Sec. NACOB, DCOP/Dr. Sayibu Pabi Gariba



Section of the famous GRA-CD Band in attendance

SIGNING OF MEMORANDA AGREEMENT ON INTEGRATED BORDER MANAGEMENT



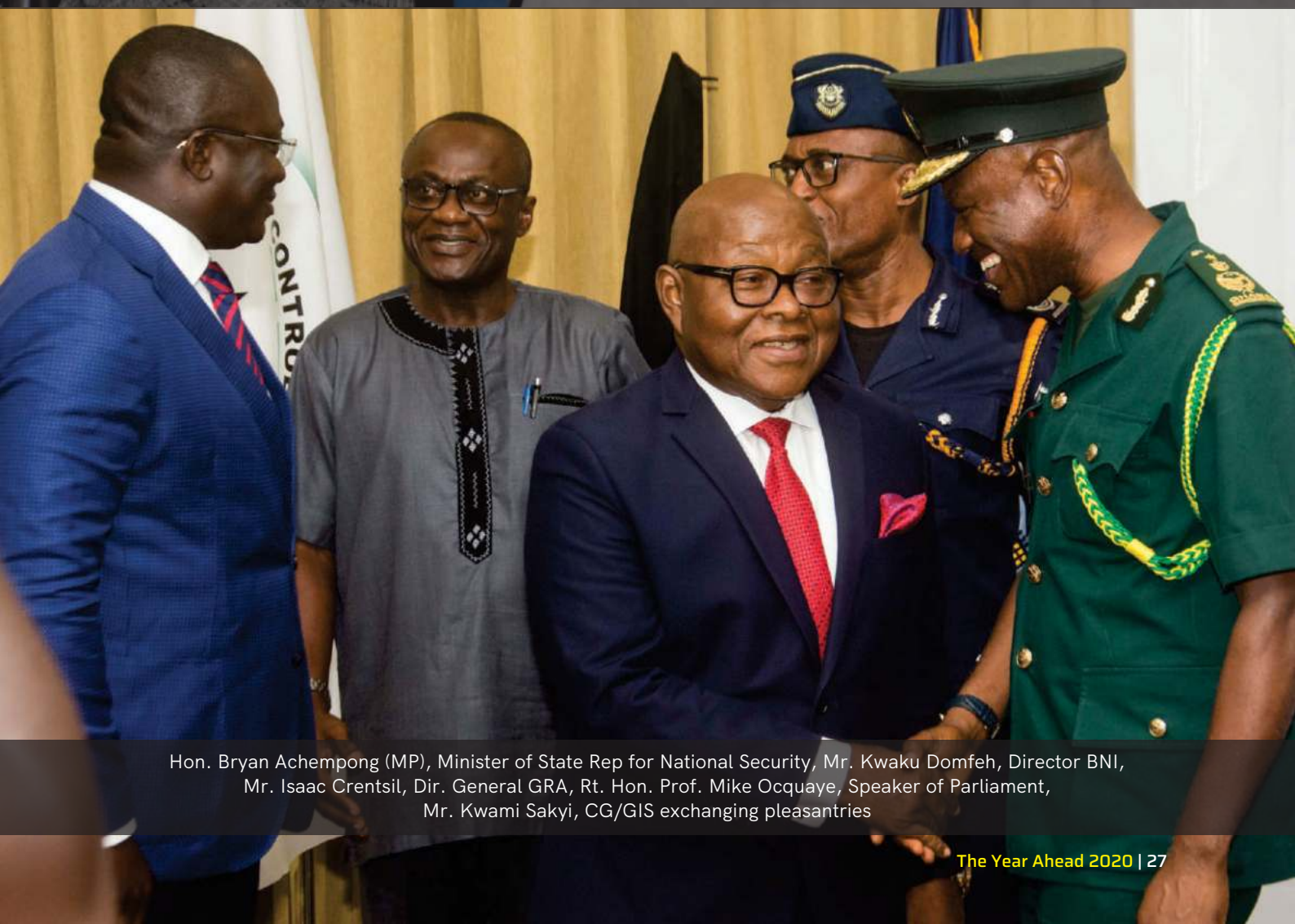
Rt. Hon. Prof. Mike Ocquaye, Speaker of Parliament delivering Key Note Speech



Director General Mr. Isaac Crentsil Signing the Memorandum of Agreement (MOA)



Amb. Stephanie Sullivan, U.S. Ambassador to Ghana, Rt. Hon. Prof. Mike Ocquaye, Speaker of Parliament and Hon. Bryan Achempong (MP), Minister of State Rep for National Security listening attentively



Hon. Bryan Achempong (MP), Minister of State Rep for National Security, Mr. Kwaku Domfeh, Director BNI, Mr. Isaac Crentsil, Dir. General GRA, Rt. Hon. Prof. Mike Ocquaye, Speaker of Parliament, Mr. Kwami Sakyi, CG/GIS exchanging pleasantries



Senior GOG Officials at US -CBP Headquarters in Washington DC



Senior GOG Officials at US State Department in Washington DC



SECURITY GOVERNANCE INITIATIVE



WHAT IS THE SECURITY SECTOR?

The security sector is composed of all the individuals, institutions and structures with responsibility for and influence over the provision, management and oversight of human and national security.



WHAT IS GOOD SECURITY SECTOR GOVERNANCE?

Good SSG implies the observance of good governance principles in the way security is provided, managed and overseen by both state and non-state actors.

These principles include accountability, transparency, participation, responsiveness and effectiveness. Good SSG means the security sector effectively and accountably provides state and human security within a framework of democratic civilian control, the rule of law, gender equality and respect for human rights.



WHAT IS SECURITY SECTOR REFORM?

SSR is the political and technical process of improving the way national and human security are provided, managed and overseen. The goal of SSR is the application of good governance principles to the security sector.



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